

SECRETARY OF DEFENSE 1000 DEFENSE PENTAGON WASHINGTON, DC 20301-1000

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MEMORANDUM FOR SENIOR PENTAGON LEADERSHIP COMMANDERS OF THE COMBATANT COMMANDS DEFENSE AGENCY AND DOD FIELD ACTIVITY DIRECTORS

SUBJECT: Rapid Force-Wide Review of Military Standards

High standards are what made the United States military the greatest fighting force on the planet. The strength of our military is our unity and our shared purpose. We are made stronger and more disciplined with high, uncompromising, and clear standards.

I am directing the Under Secretary of Defense for Personnel and Readiness (USD(P&R)) to gather the existing standards set by the Military Departments pertaining to physical fitness, body composition, and grooming, which includes but is not limited to beards. The USD(P&R) will conduct a review of these standards and how they have changed since January 1, 2015. The review will also provide insight on why those standards changed and the impact of those changes. The USD(P&R) has the authority to task the Secretaries of the Military Departments and other DoD Component heads as necessary to provide any required information in support of this review and will provide detailed guidance to the Military Departments.

We must remain vigilant in maintaining the standards that enable the men and women of our military to protect the American people and our homeland as the world's most lethal and effective fighting force. Our adversaries are not growing weaker, and our tasks are not growing less challenging. This review will illuminate how the Department has maintained the level of standards required over the recent past and the trajectory of any change in those standards.

